### To: HONORABLE MAYOR AND CITY COUNCIL.

FROM:Dave Maroney, City Administrator.SUBJECT:City Council Workshop Format.DATE:March 1, 2019.

### BACKGROUND.

The City Council has expressed interest in scheduling time to discuss goals and priorities ("Do" wants and "Don't" wants) for 2019 and beyond. To expedite the conversation, I prepared a format and plan for a goal-setting discussion rather than engage a consultant or facilitator, at least initially. Immediately following the March 5<sup>th</sup> and March 19<sup>th</sup> meetings of the City Council, workshop gatherings of approximately 60-minutes each have been scheduled.

**March 5, 2019.** The general format suggests: (1) two (2) working groups comprised of Councilors and Department Supervisors – each group with at least seven (7) participants; (2) Lanell and I will serve as "Group Leaders" and be available to facilitate the discussion and provide technical assistance relating to matters of "finance" and "development", respectively; (3) the initial meeting on March 5<sup>th</sup> will provide the opportunity for each group to discuss and identify "Do" wants and "Don't" wants for Cannon Falls; (4) the *Cannon Group* and the *Cannon Falls Group* will meet separately for approximately 20-minutes each - once with Lanell and once with me; and (5) prior to adjourning for the evening, the two *Groups* will meet together to present their findings.

**March 19, 2019**. The second meeting will provide the opportunity for each *Group* to "Prioritize" the "Do" wants and the "Don't" wants. Prior to this meeting and to aid discussion, Staff will prepare and distribute a written transcript from the March 5<sup>th</sup> meeting. Similar to the format for March 5<sup>th</sup>, the two *Groups* will meet separately for approximately 20-minutes and thereafter report their respective priorities to everyone. The entire City Council will then consider the priorities presented by the two *Groups* and by consensus identify the most important goals, at least for the current year.

**April 2, 2019**. Simply stated, this initiative is intended to facilitate a process to assist with defining goals and priorities for Cannon Falls. Following completion of the goal-setting meetings of March 5<sup>th</sup> and 19<sup>th</sup>, Staff will prepare a draft action plan (*who does what, when and how*) for each of the prioritized goals for your initial review and our discussion on April 2<sup>nd</sup>.

## March 5, 2019 Workshop.

Before beginning our goal setting conversation, Mike Gesme and Sam Pierret will provide a bit of insight and introduction to the technical capabilities that are available to assist all of us with "getting the word out" to the community!

#### **Meeting Format Guidelines:**

*Cannon Group*: Mayor Althoff, Councilor Bringgold, Councilor Lundell, Jeff McCormick, Mike Gesme, Nicole Miller and Dave Maroney.

*Cannon Falls Group*: Councilor Duncan, Councilor Mattson, Councilor Montgomery, Councilor Gesme, Tim Malchow, Mike Althoff, Sam Pierret and Lanell Endres.

**Step One – approximately 20 minutes.** Each *Group* will meet to discuss and identify **"Do"** wants and **"Don't"** wants. For example:

1. The *Group* wants: (a) "the former Cannonball property to be redeveloped"; (b) "to improve communications by and between the City and the public"; and (c)......

2. The *Group* doesn't want: (a) " to increase the property tax levy in 2020"; (b) " to initiate consideration of a neighborhood infrastructure replacement project in 2019/20"; and (c).....

**Step Two – approximately 20-minutes.** Dave Maroney and Lanell Endres will "switch" *Groups* and each *Group* will continue to identify and discuss their list of "**Do**" wants and "**Don't**" wants.

**Step Three – approximately 20-minutes.** The *Cannon Group* and then the *Cannon Falls Group* will present their list of **"Do"** wants and **"Don't"** wants.

**Step Four** – Staff will prepare a written summary of "**Do**" and "**Don't**" wants for the March 19<sup>th</sup> meeting.

### **REQUESTED COUNCIL ACTION.**

Honest, thoughtful effort - simple!

# **Goal Setting Workshop – March 19, 2019 - Priorities**

#### **Public Finance/Services/Facilities**

- \_\_\_\_\_ Freeze or lower water/sewer rates (2020/2021)
- \_\_\_\_\_ Evaluate options for improving garbage service and recycling contract
- \_\_\_\_\_ Retain Motor Vehicle Department/prepare profit/loss statement/privatize service?
- \_\_\_\_\_ Determine a solution for the swimming pool
- Evaluate feasibility of developing a Community Center that includes but is not limited to providing space for year-round activities for citizens of all ages
- \_\_\_\_\_ Increase capital funds/reserves
- \_\_\_\_\_ Expand tax base and lower the tax rate
- \_\_\_\_\_ Build a garage for Police vehicles
- \_\_\_\_\_ Evaluate feasibility of developing a co-working space in City Hall or elsewhere
- Build new City Hall in Dakota County (sell current building, better access to staff, improvements needed to current building, location—closer or further to downtown)
- \_\_\_\_\_ Update Capital Improvement Plan (CIP)
- \_\_\_\_\_ Purchase a Sewer camera
- \_\_\_\_\_ Prepare a plan to finance needed maintenance/repairs for the water tower
- \_\_\_\_\_ Maintain comprehensive public safety services by City rather than outsource components
- \_\_\_\_\_ Identify/evaluate revenue options (sanitation/garbage, telecommunications, EMS Taxing District, others?) to finance community needs/wants

### **Community Planning and Development**

- \_\_\_\_\_ Develop a plan for the downtown (physical, financial, vacant store fronts)
- \_\_\_\_\_ Evaluate opportunities to benefit from Solar energy
- \_\_\_\_\_ Develop/redevelop 52 Corridor (Cannon Mall, Cannonball, CR 86 area, etc.)
- \_\_\_\_\_ Plan/Strategize for growth. Annexation. Redevelopment. Use WWTP/Water capacity
- \_\_\_\_\_ Plan/develop affordable and market rate housing locate site(s) and Developer(s)
- \_\_\_\_\_ Evaluate the needs and desires of the commuting workforce
- \_\_\_\_\_ Resolve nuisance odors created by Sustane
- \_\_\_\_\_ Evaluate the land use implications of Pro-rail's continuing expansion
- \_\_\_\_\_ Convert local bike trails to the Cannon Valley Trail/relocate CVT staff to Red Wing
- \_\_\_\_\_ Continue to replace/reconstruct infrastructure in accordance with the adopted plan
- \_\_\_\_\_ Maintain and revise plans for addressing local emergencies
- \_\_\_\_\_ Prepare a plan for a bikeway and pedestrian system
- \_\_\_\_\_ Evaluate need for Daycare services
- \_\_\_\_\_ Update Comp Plan, Zoning Ordinance and Development Codes

### **Internal Operations**

- \_\_\_\_\_ Improve communications by and between citizens, elected officials and Staff
- Learn how to more effectively manage conflict situations and public expectations
- \_\_\_\_\_ Evaluate current policy for weather closings
- \_\_\_\_\_ Evaluate modifications to the current Council Agenda format, including reporting by Committee's and Staff
- \_\_\_\_\_ Improve the sharing of information by and between elected officials and Staff
- \_\_\_\_\_ Evaluate the Park Board—keep/eliminate, purpose, function
- \_\_\_\_\_ Establish Finance Committee (add to Personnel Committee)

### **External Operations**

- \_\_\_\_\_ Professional promotion of Cannon Falls
- \_\_\_\_\_ Improve public relations
- \_\_\_\_\_ Improve technology (online payments, etc).
- \_\_\_\_\_ Retain/use Cable Commission and Department
- \_\_\_\_\_ Improve public safety communications/radio equipment and capabilities